

THE CASSEL HOSPITAL FOR FUNCTIONAL
NERVOUS DISORDERS,
Swaylands, Penshurst, Kent.

Report and Accounts

FOR THE YEAR ENDED

31st DECEMBER, 1922.

February, 1923.

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The Cassel Hospital for Functional Nervous Disorders.

(Founder : The Right Honourable Sir ERNEST CASSEL, G.C.B., G.C.M.G., G.C.V.O.)

Patrons :

H.M. THE KING.

H.M. THE QUEEN.

Trustees :

Sir FELIX CASSEL, Bart., K.C.

Sir ROBERT ARUNDELL HUDSON, G.B.E.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

General Committee.

Sir FELIX CASSEL, Bart., K.C.

Sir ROBERT ARUNDELL HUDSON, G.B.E.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

Miss ALDRICH-BLAKE, M.D., M.S.

E. FARQUHAR BUZZARD, M.D., F.R.C.P.

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Professor J. S. HALDANE, M.D., LL.D., F.R.S.

HENRY HEAD, M.D., F.R.C.P., F.R.S.

A. F. HURST, M.D., F.R.C.P.

Mrs. JOSHUA

W. J. JENNINGS, Esq.

Lady LOUIS MOUNTBATTEN

Sir FREDERICK TREVES, Bart., G.C.V.O., C.B., LL.D., F.R.C.S.

Finance Sub-Committee.

Sir FELIX CASSEL, Bart., K.C.

Sir ROBERT ARUNDELL HUDSON, G.B.E.

Colonel Sir COURTAULD THOMSON, K.B.E., C.B.

E. FARQUHAR BUZZARD, M.D., F.R.C.P.

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A. F. HURST, M.D., F.R.C.P.

House Committee.

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Sir MAURICE CRAIG, M.D., C.B.E., F.R.C.P.

HENRY HEAD, M.D., F.R.C.P., F.R.S.

Mrs. JOSHUA

Solicitors.

Messrs. LEWIS & LEWIS

Auditors.

Messrs. BLACKBURNS, BARTON, MAYHEW & Co.

Medical Director.

T. A. ROSS, M.D., F.R.C.P.E.

Medical Officers.

CHRISTINE H. SHEARER, M.B., Ch.B.

D. MACQUEEN, M.B., Ch.B.

Secretary.

Major H. B. T. HUME, M.B.E.



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The Cassel Hospital for Functional Nervous Disorders.

THIRD ANNUAL REPORT OF THE FINANCE SUB-COMMITTEE ON THE ACCOUNTS FOR THE YEAR ENDED 31st DECEMBER, 1922.

The Finance Sub-Committee have pleasure in submitting their Third Annual Report, with the Accounts of the Hospital for the Year ended 31st December, 1922.

The accounts show an excess of income over expenditure for the year of £584 3s. 7d. The average cost of maintaining a patient, per day, during the year was £1 4s. 0d. as compared with £1 5s. 8d. for 1921. Towards this expenditure the patient contributed on the average 16s. 3d. per day, leaving a charge against the funds of the Hospital of 7s. 9d. per day, as compared with 8s. in 1921. Increased accommodation has been provided during the year for the patients admitted at the lowest scale of charges.

The average number of beds available during the year was 54, of which 47.2 have on an average been occupied.

The investment of £14,400 in the South American Stores (Gath and Chaves) Ltd., 5½ per cent. Mortgage Debentures was realised during the year and the proceeds invested in £13,298 10s. 3d. India 7 per cent. Stock, which was subsequently converted into £26,862 19s. 10d. India 3 per cent. Stock. £3,450 Cunard Steamship Co., Ltd., Mortgage Debentures were realised during the year at a profit of £171 3s. 4d. This profit, with the profit realised on the sale of the South American Stores Debentures, has been credited to the Trust Capital Account.

The Property and equipment have been well maintained during the year.

On behalf of the Finance Sub-Committee,

FELIX CASSEL,
Chairman.

20th February, 1923.

THE CASSEL HOSPITAL FOR

Dr.

INCOME AND EXPENDITURE ACCOUNT

EXPENDITURE.

A. MAINTENANCE.

£ s. d.

£ s. d.

£ s. d.

1. PROVISIONS—

Meat	1,238	11	3
Fish, Poultry, etc...	592	8	7
Butter, Bacon, etc.	571	6	0
Eggs	302	14	8
Milk	651	9	10
Bread, Flour, etc.	241	1	3
Grocery	724	15	11
Vegetables and Fruit	682	15	3
Aerated Waters	7	19	4
Flowers, Plants, etc.	66	0	0

5,079 2 1

II. SURGERY AND DISPENSARY—

Drugs, Chemicals, Disinfectants	112	5	6
Dressings, Bandages, etc.	16	8	5
Instruments and Appliances	77	15	0
Wines and Spirits	5	9	0
Research	17	13	5
Sundries	10	13	0

240 4 4

III. DOMESTIC—

Renewal and Repairs Fund—Furniture and Equipment...	706	16	10
Renewal and Repairs Fund—Hardware, Crockery, Brushes, etc...	176	14	2
Cleaning and Chandlery	212	3	7
Lighting and Heating	1,601	8	8
Water	213	13	4
Uniforms	83	4	0
Sundries	30	0	3

3,024 0 10

IV. ESTABLISHMENT—

Insurance	146	8	6
Renewal and Repairs Fund	500	0	0
Sundries	8	14	1

655 2 7

V. SALARIES AND WAGES—

Medical	2,425	17	6
Nursing	1,247	14	0
Carpenters, Stokers and Mechanics, etc.	814	0	3
Porters	422	1	10
Domestic	895	12	1
Masseur	118	2	10

5,923 8 6

Carried forward 14,921 18 4

FUNCTIONAL NERVOUS DISORDERS.

FOR THE YEAR ENDED 31st DECEMBER, 1922.

Cr.

INCOME.

						£	s.	d.	£	s.	d.
A. ORDINARY—											
Interest on Investments	7,197	13	9			
Interest on Deposit	16	14	11			
									7,214	8	8
RENTS RECEIVABLE				20	0	0
PATIENTS' FEES				13,243	6	8
SUNDRY RECEIPTS—											
Laundry	176	16	4			
Car Hire	341	11	10			
Workshops	75	5	7			
Telephone, Postage and Sundries			157	7	10			
									751	1	7

Carried forward 21,228 16 11

Dr. INCOME AND EXPENDITURE ACCOUNT FOR

				£	s.	d.	£	s.	d.	£	s.	d.
			<i>Brought forward</i>				14,921	18	4			
VI. LAUNDRY—												
Wages	576	4	1						
Washing	46	11	10						
Materials	44	4	4						
Renewals and Repairs	12	17	9						
Sundries		3	3						
							680	1	3			
TOTAL COST OF MAINTENANCE				15,601	19	7			
										15,601	19	7
B. ADMINISTRATION.												
I. MANAGEMENT—												
Salaries	577	8	6						
Printing and Stationery	130	2	6						
Postages, Telegrams and Telephone	192	6	2						
Advertisements	6	5	10						
Accountancy and Audit Fees	300	0	0						
Travelling Expenses	47	5	2						
Sundries	38	12	1						
							1,292	0	3			
II. TRANSPORT—												
Wages	224	15	5						
Tyres, Petrol, Oil, etc.	362	14	4						
Renewals and Repairs	66	0	10						
Chauffeur's Uniforms	3	10	3						
Licenses, Insurance	95	4	7						
Depreciation	283	19	3						
Sundries	39	9	9						
							1,075	14	5			
TOTAL COST OF ADMINISTRATION							2,367	14	8
C. RENT, RATES AND TAXES.												
I. Rates and Taxes	454	1	8						
II. Tithes	26	16	9						
							480	18	5			
										480	18	5
TOTAL ORDINARY EXPENDITURE							18,450	12	8
D. EXTRAORDINARY EXPENDITURE.												
I. GARDEN—												
Wages	1,355	7	0						
Seeds, Plants and Fertilizers	216	13	6						
Renewals and Repairs	178	4	4						
Livestock	127	12	0						
Fodder	115	15	3						
Ploughing and Mowing	41	11	0						
Sundries	9	12	9						
							2,044	15	10			
Deduct:—Produce to Hospital	754	16	11						
Livestock on Hand	244	0	0						
							998	16	11			
II. POULTRY—										1,045	18	11
Wages	118	19	2						
Livestock	101	13	0						
Renewals and Repairs	156	1	10						
Eggs	33	15	9						
Fodder	190	2	7						
Sundries	4	16	9						
							605	9	1			
Deduct:—Produce to Hospital	163	17	8						
Livestock on Hand	105	0	0						
							268	17	8			
III. PATIENTS' ENTERTAINMENTS—										336	11	5
Games	171	8	2						
Library Books, etc.	164	18	8						
Entertainments	99	15	4						
Workshops	375	8	2						
							811	10	4			
										2,194	0	8
Add:— EXCESS INCOME OVER EXPENDITURE FOR										20,644	13	4
THE YEAR							584	3	7
										£21,228	16	11

	£	s.	d.
<i>Brought forward</i>	21,228	16	11

£21,228 16 11

THE CASSEL HOSPITAL FOR

Dr.

BALANCE SHEET

	£	s.	d.	£	s.	d.	£	s.	d.
SUNDRY CREDITORS							1,438	15	5
MEDICAL DIRECTOR'S SPECIAL FUND							89	5	0
RENEWALS AND REPAIRS FUNDS—							1,472	4	2
TRUST CAPITAL ACCOUNT—									
Balance as at 1st January, 1922				205,060	8	5			
Add: Profit on Sale of Investments					781	16	10		
							205,842	5	3
INCOME AND EXPENDITURE ACCOUNT—									
Balance as at 1st January, 1922				4,726	10	3			
Add: Excess of Income over Expenditure for the year ended 31st December, 1922					584	3	7		
							5,310	13	10

£214,153 3 8

FUNCTIONAL NERVOUS DISORDERS.

31st DECEMBER, 1922.

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	£	s.	d.	£	s.	d.
CASH AT BANKERS AND IN HAND—						
London Joint City and Midland Bank, Limited (Lothbury) ...	2,295	5	9			
" " " " " (Tunbridge Wells) ...	549	11	8			
Petty Cash in hand ...	3	4	1			
				2,848	1	6
SUNDRY DEBTORS AND DEBIT BALANCES ...				2,450	10	8
INTEREST ON INVESTMENTS AND DEPOSIT ACCRUED DUE ...				2,922	3	9
INVESTMENTS AT COST—						
£10,000 Westinghouse Brake & Saxby Signal Co., Ltd.						
8% 1st Mortgage Debentures ...	9,612	15	10			
£23,000 Sir W. G. Armstrong Whitworth & Co., Ltd.						
6½% 2nd Mortgage Debenture Stock ...	20,799	8	9			
£37,550 The Cunard Steamship Co., Ltd.						
7% Mortgage Debenture Stock ...	36,336	13	3			
£22,000 The Calcutta Electric Supply Corporation Ltd.						
5% 1st Mortgage Debentures (Free of Tax) ...	20,271	16	0			
£26,862/19/10 India 3% Stock ...	14,777	7	0			
				101,798	0	10
SUNDRY STOCKS—						
Provisions ...	133	15	0			
Domestic Stocks ...	18	10	8			
Live Stock ...	349	0	0			
Horse, Harness, etc. ...	123	2	4			
				624	8	0
FURNITURE AND EQUIPMENT						
As at 1st January, 1922 ...	17,406	8	6			
Add Expenditure to date ...	264	10	1			
				17,670	18	7
MOTOR CARS						
As at 1st January, 1922 ...	1,413	19	3			
Less amount written off ...	283	19	3			
				1,130	0	0
LANDS AND BUILDINGS—						
As at 1st January, 1922 ...	84,080	3	4			
Add Expenditure to date ...	628	17	0			
				84,709	0	4
				£214,153	3	8

We have Audited the above Balance Sheet and Income and Expenditure Account for the year ended 31st December, 1922, and certify the same to be correct.

BLACKBURNS, BARTON, MAYHEW & CO.,
Chartered Accountants.

ALDERMAN'S HOUSE, BISHOPSGATE,
LONDON, E.C.2.

20th February, 1923.

**STATISTICAL TABLES FOR THE YEAR ENDED 31st DECEMBER, 1922,
and comparison with the period 23rd May to 31st December, 1921.**

ACCOMMODATION.

	1922	1921
Number of available beds	54	53
Average number of patients resident daily	47.2	44.32
Number of admissions during the period	205	153
Number of discharges during the period	196	113
Number remaining at 31st December	49	40

EXPENDITURE.

MAINTENANCE.

	Expenditure for the year ended 31st Dec., 1922.	Average daily cost per patient during 1922.	Average daily cost per patient during 1921.
	£ s. d.	£ s. d.	£ s. d.
Provisions	5,079 2 1	0 5 11	0 7 0
Surgery and Dispensary	240 4 4	0 0 3	0 0 4
Domestic... ..	3,024 0 10	0 3 6	0 4 3
Establishment	655 2 7	0 0 9	0 1 2
Salaries and Wages	5,923 8 6	0 6 11	0 6 2
Laundry	680 1 3	0 0 10	0 0 8
TOTAL COST OF MAINTENANCE	15,601 19 7	0 18 2	0 19 7

ADMINISTRATION.

Management	1,292 0 3	0 1 6	0 2 0
Transport	1,075 14 5	0 1 3	0 1 6
TOTAL COST OF ADMINISTRATION	2,367 14 8	0 2 9	0 3 6

RENT, RATES AND TAXES	480 18 5	0 0 6	0 0 8
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EXTRAORDINARY EXPENDITURE.

Garden	1,045 18 11	0 1 3	0 1 0
Poultry	336 11 5	0 0 5	0 0 0
Patients' Entertainments and Workshops	811 10 4	0 0 11	0 0 11
	2,194 0 8	0 2 7	0 1 11

TOTAL COST FOR THE PERIOD ...	20,644 13 4	1 4 0	1 5 8
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INCOME.

Patients' Fees and Sundry Receipts ...	13,994 8 3	0 16 3	0 17 8
EXCESS EXPENDITURE OVER INCOME FROM PATIENTS	6,650 5 1	0 7 9	0 8 0

